

Lerøy Seafood Group

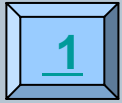
- Quarterly report
- First quarter 2005
- May 13th 2005

- Ole-Eirik Lerøy
President & CEO
- Helge Singelstad
Vice president & vice CEO

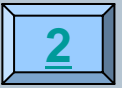


SEAFOOD INNOVATION SINCE 1899

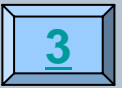
Agenda



Considerations



Key financial figures Q1 2005



Lerøy at a glance



Lerøy Seafood Group – Company profile



Market glance

Internal considerations Q1 2005

Main figures

All figures in mill NOK

	Q1-05	Q1-04	Change	2004	2003	Change
Turnover	832	857	-2,9 %	3 559	2 915	22,1 %
Operating profit	48	34	41,2 %	133	84	58,3 %
Affiliated comp.	8	-1	-	20	-21	-
Pre-tax profit	52	29	79,3 %	137	55	149,1 %

Internal considerations 1st Quarter 2005

Financially Solid

- Well positioned for future organic and strategic growth
- Proposed dividend for 2004 NOK 0,80 per share
 - (Ex dividend 26. May 2005)
 - Paid 09. June 2005

2.869 shareholders as of 12. May 2005

- Considerably improved liquidity traded shares
- Share issue 31. January 2005

Consolidated

- Satisfactory operations in most areas in Q1 2005
- Still focus on operations and synergies
- Trade barrier from EU is negative
- Acquired 50% of the shares in the Turkish seafood business Alfarm Alarko.

Affiliated companies

- Improved



Internal considerations 1st Quarter 2005 cont.

Alfarm Alarko, acquisition 50 % shares

Established in Istanbul in 1991

Seafood business in Turkey

- Leading distributor of fresh and frozen seafood
- Smokehouse

Other shareholder: Alarko Group (50%)

- Well reputed and solid listed conglomerate
- Construction, production of air conditioning equipment, tourism etc.

Key figures Alfarm Alarko 2004:

- Turnover NOK 34.750.000
- Pre tax profit NOK 4.100.000
- Share price (50 %) NOK 8.563.000
- Agreed dividend LSG-share 25% in the years 2005 - 2008
- Employees: 46



External considerations 1st Quarter 2005

Improved salmon and trout prices

- Prices increased in Q1 05
- Prices in Q1 05 higher than comparable figures in Q1 04
- Prices so far in Q2 05 higher than prices in Q2 04
- Strong market, but great uncertainty, re EU punity duties

Currencies

- Future will bring great volatility

Political issues / trade barriers

- Safeguard measures lifted 27.04 2005
- Temporary EU duties
 - Process is unfair and based on faulty information
 - Damaging for all parties in the global seafood business
- Norway complain to WTO

Agenda



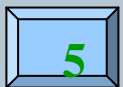
Key financial figures Q1 2005



Lerøy at a glance



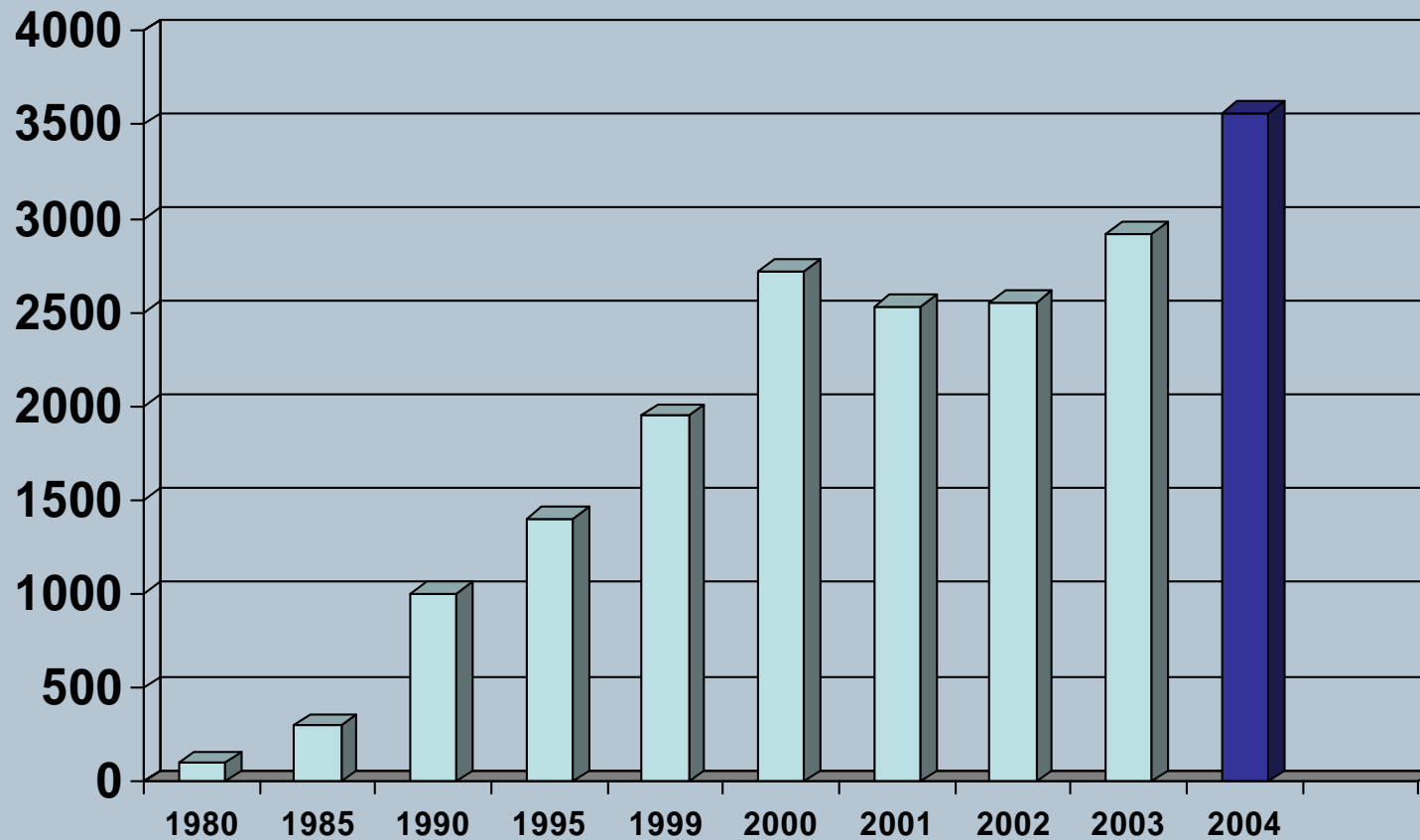
Lerøy Seafood Group – Company profile



Market glance

Yearly turnover LSG

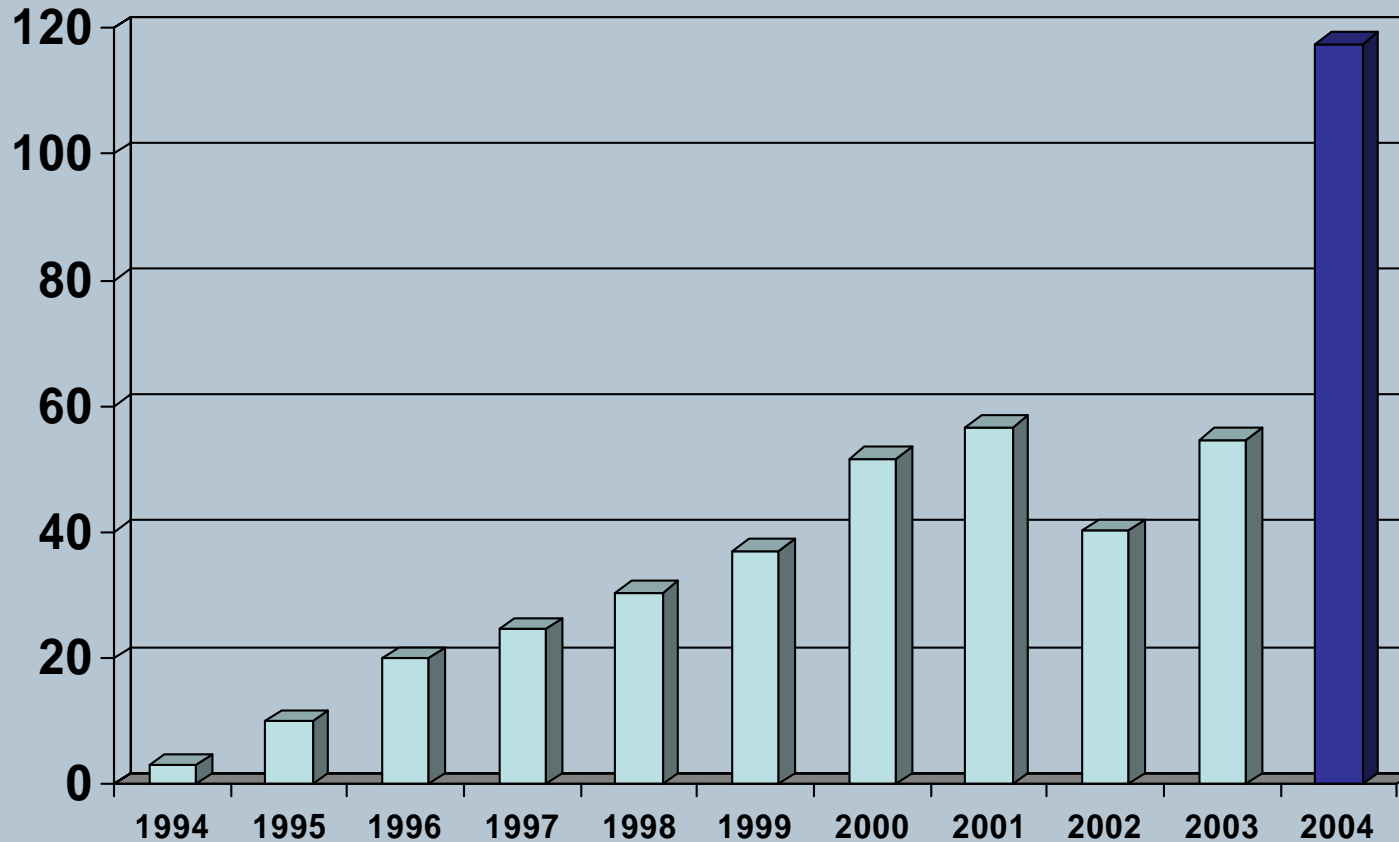
Mill. NOK



LERÖY

Pre-tax earnings LSG

Mill. NOK (NGAAP)



Resultatregnskap / Income Statement Q1 2005

Alle tall i NOK 1.000 / All figures in NOK 1,000

Resultatregnskap / Income Statement

(Alle tall i NOK 1.000 / All figures in NOK 1,000)

	(IFRS) Q1 - 2005	(IFRS) Q1 - 2004	(NGAAP) Q1 - 2004	(IFRS) 2004
Salgsinntekter / Operating revenue	831 848	857 399	857 399	3 559 399
Vareforbruk / Cost of goods sold	689 359	732 606	732 606	3 033 920
Justering fisk i sjø > 4kg / Adjustment fish in the sea > 4kg	-9 216	-3 935	-	-207
Lønn og andre personalkostnader / Salaries and other personnel expenses	55 364	48 054	48 054	201 211
Andre driftskostnader / Other operating expenses	37 875	36 739	36 739	152 202
Ordinære avskr på varige driftsmidler / Ordinary depr on tangible assets	10 215	9 750	12 064	39 598
Driftsresultat / Operating profit	48 251	34 185	27 936	132 675
Inntekt tilknyttet selskap / Income from affiliated companies	8 040	-1 210	-2 437	19 984
Netto finansposter / Net financial items	-3 938	-4 242	-4 242	-15 958
Resultat før skattekostnad / Profit before tax	52 353	28 733	21 257	136 701
Beregnete skatter / Estimated taxation	-12 586	-8 154	-6 708	-55 402
Periodens resultat / Profit for the period	39 767	20 579	14 549	81 299



Balanse / Balance Sheet Q1 2005

Alle tall i NOK 1.000 / All figures in NOK 1,000

Balanse / Balance Sheet

(Alle tall i NOK 1.000 / All figures in NOK 1,000)

	(IFRS) Q1 - 2005	(IFRS) Q1 - 2004	(NGAAP) Q1 - 2004	(IFRS) 2004
Immaterielle eiendeler / Intangible assets	287 083	272 425	270 111	287 237
Varige driftsmidler / Tangible fixed assets	191 262	182 695	182 695	193 139
Finansielle anleggsmidler / Financial fixed assets	254 479	226 292	272 643	246 231
Sum anleggsmidler / Total fixed assets	732 824	681 412	725 449	726 607
Varer / Inventories	295 467	269 048	255 861	332 060
Fordringer / Receivables	426 154	407 999	407 999	482 232
Betalingsmidler / Cash and equivalents	429 886	265 072	265 072	260 236
Sum omløpsmidler / Total current assets	1 151 507	942 119	928 932	1 074 528
Sum eiendeler / Total assets	1 884 331	1 623 531	1 654 381	1 801 135

Balanse / Balance Sheet Q1 2005

Alle tall i NOK 1.000 / All figures in NOK 1,000

Balanse / Balance Sheet

(Alle tall i NOK 1.000 / All figures in NOK 1,000)

	(IFRS) Q1 - 2005	(IFRS) Q1 - 2004	(NGAAP) Q1 - 2004	(IFRS) 2004
Innskutt egenkapital / Equity contributions	782 888	656 053	656 053	656 103
Opptjent egenkapital / Earned equity	184 721	102 392	140 471	146 323
Minoritetsinteresser / Minority interests	3 953	10 351	10 351	4 106
Sum egenkapital / Total equity	971 562	768 796	806 875	806 532
Avsetning for forpliktelser / Accrued liabilities	4 363	4 348	2 193	4 363
Langsiktig gjeld / Long-term liabilities	396 384	382 519	407 429	403 307
Kortsiktige kreditter / Short-term loans	194 552	157 988	113 398	207 137
Annen kortsiktig gjeld / Other short-term liabilities	317 470	309 880	324 486	379 796
Sum gjeld / Total liabilities	912 769	854 735	847 506	994 603
Sum egenkapital og gjeld / Total equity and liabilities	1 884 331	1 623 531	1 654 381	1 801 135

Key figures – Lerøy Seafood Group Q1 2005 (IFRS)

Nøkkeltall / Key figures

	(IFRS) Q1 - 2005	(IFRS) Q1 - 2004	(NGAAP) Q1 - 2004	(IFRS) 2004
Resultatmargin / Profit margin	6,29 %	3,35 %	2,48 %	3,84 %
Driftsmargin / Operating margin	5,80 %	3,99 %	3,26 %	3,73 %
Resultat per aksje / Earnings per share	1,10	0,60	0,42	2,36
Utvannet resultat per aksje / Diluted earnings per share	1,09	0,60	0,42	2,35
Avkastning på sysselsatt kapital (annualisert) / ROCE	21,05 %	12,39 %	9,23 %	13,90 %
Egenkapitalandel / Equity ratio	51,56 %	47,35 %	48,77 %	44,78 %
Netto rentebærende gjeld / Net interest bearing debt	84 400	247 875	247 875	276 958
Kontantstrøm per aksje / Cash-flow per share	2,06	3,59	3,59	4,87
Utvannet kontantstrøm per aksje / Dil cash-flow per share	2,05	3,58	3,58	4,85

Lerøy Seafood Group consolidated Q1 2005

Lerøy Seafood Group's total equity is 971,6 mill NOK

Subsidiaries share of group equity is

• Hallvard Lerøy AS	100%	125
• Lerøy Midnor AS	100%	292
• Lerøy Sverige AB	100%	36
• Lerøy Smøgen Seafood AB	100%	64
• Sigerfjord Aqua AS	90%	8
• Nordvik SA	80%	7
• Portnor Lda	60%	4
• Others		31
<hr/>		
• Total book value		567 mill NOK

Operating profit for Q1 2005 is 48,3 mill NOK (IFRS)



Affiliated companies

Balance at	IFRS 31.03.2005	IFRS 31.03.2004	NGAAP 31.03.2004	IFRS 31.12.2004
Norskott Havbruk AS	142,1	121,8	154,7	137,0
Hydrotech Gruppen AS	81,5	75,2	88,8	79,3
Egersund Fisk AS	26,4	23,0	22,9	25,5
Andre	0,3	0,0	0,0	0,3
Total	250,3	220,1	266,4	242,1
Lerøy Seafood Group's total equity	971,6	768,8	806,9	806,5



Lerøy Seafood Group Consolidated

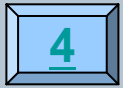
Key figures

Total equity (51,56 %)	972 mill
Net interest bearing debt	84 mill
Total intangible assets	287 mill
• Licences smolt / fish farming Norway 205 mill	
• Goodwill / def. Tax 82 mill	
Total LSG-shares 31.12.04:	34.440.767
Share issue Jan. 2005, share price NOK 38	3.444.000
<hr/>	
New total:	37.884.767

Agenda



Lerøy at a glance



Lerøy Seafood Group – Company profile



Market glance

Lerøy Seafood Group

Global distribution network

- Global distribution from Head Office in Bergen
- Local distribution and processing in Sweden, France, Portugal and Turkey
- Local representative offices in some key markets (France, Spain, Italy, Japan, China, USA)



PELAGIC

WHITEFISH

FARMED FISH

HALLVARD LERØY AS

**DISTRIBUTION FRANCE
NORDVIK**

DIRECT EXPORT

**DISTRIBUTION
NORWAY**

**DISTRIBUTION UK
SFF / LERØY**

**LERØY
FRANCE**

**LERØY
ITALY**

**LERØY
SPAIN**

**DISTRIBUTION
LERØY SWEDEN**

**DISTRIBUTION PORTUGAL
PORTNOR**

**LERØY
CHINA**

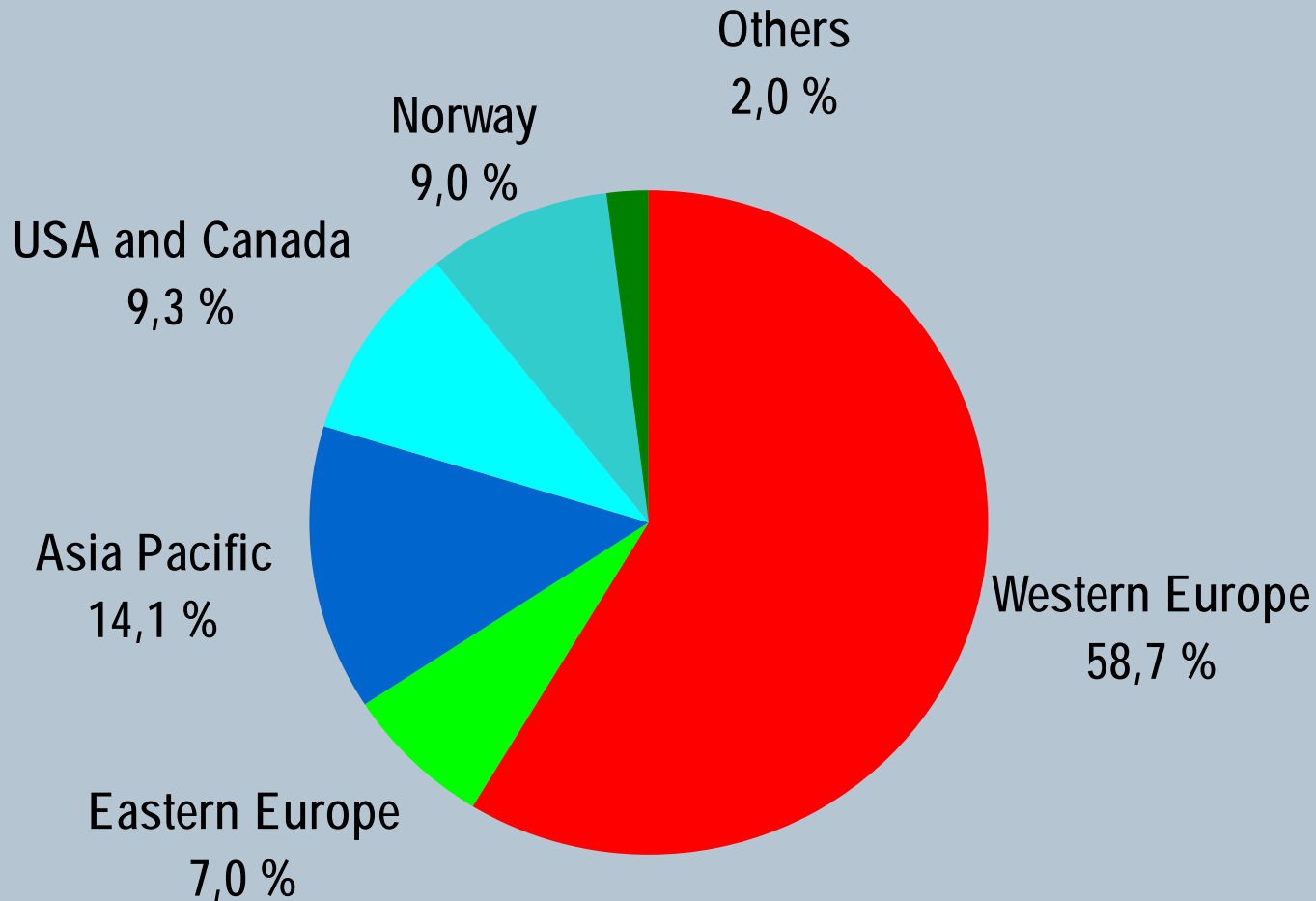
**LERØY
JAPAN**

**PROCESSING
LERØY SWEDEN**

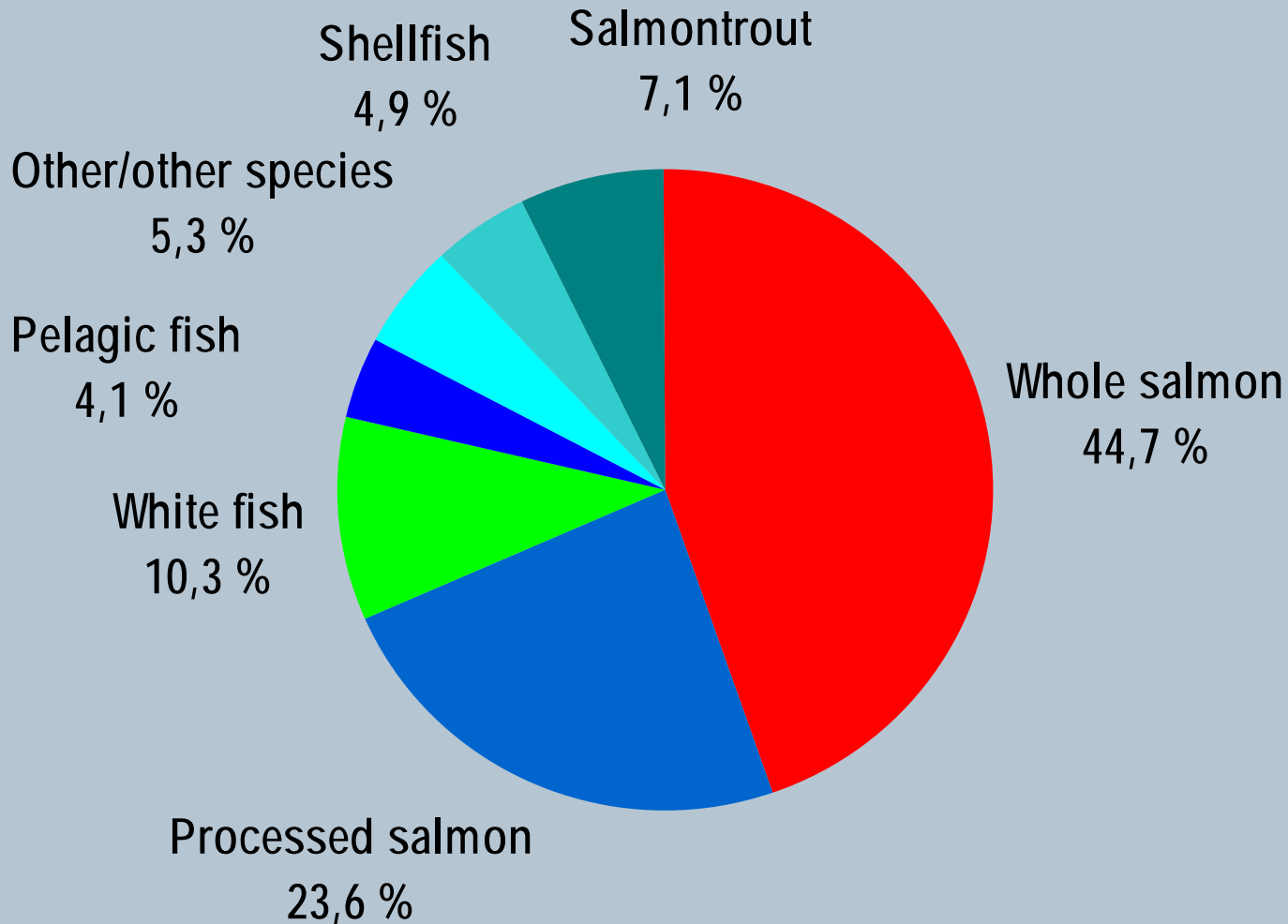
**LERØY
US**

**FARMING / PROCESSING
NORWAY**

Lerøy Seafood Group - Sales per market Q1 2005



Lerøy Seafood Group - Sales per product Q1 2005



Lerøy Seafood Group

Norway's largest seafood exporter

- 10,6 % share of Norwegian Seafood tot exports value
- 14,6 % of Norwegian salmon export in 2004
 - 11,9 % of Norwegian salmon export in 2003
- 27,6 % of Norwegian value added salmon export

Major shareholder in fish farming operations

- Lerøy Midnor AS (100%)
- Scottish Sea Farms (50%), 2nd largest Scottish salmon producer
- Hydrotech-Gruppen AS (39%)
- Sigerfjord Aqua AS (90,55 %)



Lerøy Seafood Group

Steady growth in operating profit and strong balance sheet

- Stable earnings despite turbulence in the sea food industry
- Growth potential within recently acquired businesses
- Satisfactory liquidity

Professional and highly motivated employees

Strong Partnerships / Network of alliances



Lerøy Seafood Group

Market strategy:

Quality

Diversity in product range

Diversity in customer base

Market-oriented solutions

Geographical spread

Continuity in deliveries

Cost efficiency



Shareholders 10.05.05

Shareholder	No. of shares	Ownership share
Ole-Eirik Lerøy	4 685 000	12,37 %
Ferd Invest AS	3 000 000	7,92 %
Odin Norge	1 976 300	5,22 %
Morgan Stanley & Co	1 961 900	5,18 %
Skagen Vekst	1 855 835	4,90 %
MP Pensjon	1 655 984	4,37 %
Knut Hallvard Lerøy	1 253 210	3,31 %
Goldman Sachs & Co.	1 223 876	3,23 %
Pareto	1 191 000	3,14 %
Hallvard Lerøy Jr.	1 190 900	3,14 %
DnB Nor Bank ASA	909 300	2,40 %
DnB Nor Norge	856 100	2,26 %
Vital Forsikring ASA	759 773	2,01 %
Lime AS*	610 573	1,61 %
Verdipapirfondet Pareto	597 700	1,58 %
Pareto Securities	494 100	1,30 %
George Harald Lerøy	470 000	1,24 %
SalMar AS	446 826	1,18 %
Firstnordic Norge VE	411 400	1,09 %
KOS Bergen AS	406 640	1,07 %
Total 20 largest share owners	25 956 417	68,51 %
Others	11 928 350	31,49 %
Total shares	37 884 767	100,00 %

*controlled by CEO Ole-Eirik Lerøy

The company has a total of 2.869 shareholders.



Agenda



Lerøy Seafood Group – Company profile



Market glance

Lerøy Seafood Group ASA

Sales & Distribution

Lerøy Sverige AB
100%

Sales and distribution in Sweden

Strong position towards catering and super-markets

Hallvard Lerøy AS
100%

Sales and distribution ww

Local representation: USA, France, Spain, Italy, UK, Japan, China

Nordvik SA
80%

Sales and distribution in France

Strong position towards Hyper- and super-markets

Portnor Lda
60%

Sales and distribution

Strong position towards super/hypermarkets

Production

Lerøy Smøgen Seafood AB
100%

Cold and hot smoked seafood products, salads and shell-fish in brine.

Lerøy Midnor AS
100%

Production of Salmon, Salmon trout, Smolt Slaughtery and processing

Sigerfjord Aqua AS
90,55%

Production of Arctic char

Affiliated

Farming/other

Norskott Havbruk AS 50%

Hydrotech Gruppen AS 39%

Egersund * Fisk AS 27%

* Pelagic related activities



Lerøy Midnor AS



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Description of Lerøy Midnor AS Production

Smolt:

- 6,0 mill. smolt per year (salmon/trout)

Farming:

- 28 licences (salmon/trout)
- 2004: 18.000 gwt
- 2005E: 20.000 gwt

Processing:

- Capacity of 85-90 tonnes per shift

Value adding:

- Capacity of appr. 4.000 t per year
- Production of skin and bone free portions and fillets

Organisation:

- Excellent management
- Competent and committed organization



Lerøy Midnor AS

Results and balance

NOKm	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Revenues	126,6	107,5	107,5	413,0
EBITDA*	31,8	19,7	15,8	61,2
EBIT	24,7	12,8	8,9	33,3
Pre tax	21,3	9,4	5,5	20,6
Volumes (gwt)	5,3	4,7	4,7	18,3
<i>*Effect IFRS-adjustment</i>	9,2	3,9	0,0	0,2

Balance sheet	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Licences, Goodwill	72,4	62,4	62,4	72,4
Fixed assets	120,8	111,7	111,7	121,0
Inventories	238,0	215,1	202,0	262,6
Other current assets	128,8*	47,7	47,7	128,2
Total assets	431,2	436,9	423,8	584,2
Equity	78,3	4,2	32,2	62,9
Debt	481,7	432,7	391,5	521,3
Total equity and debt	560,0	436,9	423,7	584,2
Net interest bearing debt	373,5	346,1	346,1	382,2

* Receivables includes group contribution (NOK 70 mill)







LERÖY

Norskott Havbruk (Scottish Sea Farms Ltd.)

BRC

SQS

ISO 9002

ISO 14 001

Label Rouge

Investor in people

VIBES of Scotland



Norskott Havbruk (Scottish Sea Farms Ltd.)

Production capacity: 25 000 – 30 000 gwt

Self sufficient with high quality smolt

- Opportunity to sell surplus high quality smolt

Volume harvested in 2004:	24 100 gwt
Est. harvest volume 2005E:	19 000 – 21 000 gwt
Additional processing and sales:	5 – 10 000 gwt

2 processing plants



Norskott Havbruk

NOKm	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Revenues	196,5	146,8	146,8	706,1
EBITDA*	21,5	12,6	14,4	96,3
EBIT	13,6	4,7	6,3	67,7
Pre tax	6,7	-2,4	-0,8	37,8
Volumes (gwt)	5,7	4,9	4,9	24,1
<i>*Effect IFRS-adjustment</i>	-6,7	-1,8	0,0	18,1

Balance sheet	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Licences, Goodwill	369,7	378,0	377,8	373,5
Fixed assets	92,8	85,8	85,8	92,1
Inventories	292,0	339,0	332,5	330,7
Other current assets	107,6	77,6	77,6	84,4
Total assets	862,1	880,4	873,7	880,7
Equity	281,1	243,9	311,0	273,3
Debt	581,0	636,5	562,7	607,4
Total equity and debt	862,1	880,4	873,7	880,7
Net interest bearing debt	381,8	460,2	460,2	406,6



Hydrotech Gruppen AS (39%)

Fish farms in Norway

- 17 licenses

Estimated sales 2005:

- Salmon and trout estimated :
11 gwt -12 gwt

Smolt production: appr. 5 mill

Well-boat shipping co.

Processing plant



Hydrotech Gruppen AS

NOKm	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Revenues	61,9	63,9	63,9	318,6
EBITDA*	16,2	3,8	3,8	37,9
EBIT	11,5	-0,8	-0,9	19,3
Pre tax	8,8	-3,4	-3,5	9,4
Volumes (gwt)	2,4	2,6	2,6	11,6
<i>*Effect IFRS-adjustment</i>	0,0	0,0	0,0	0,0

Balance sheet	Q1 - 2005 (IFRS)	Q1 - 2004 (IFRS)	Q1 - 2004 (NGAAP)	31.12.2004 (IFRS)
Licences, Goodwill	140,0	140,0	139,9	139,9
Fixed assets	150,9	161,1	161,1	149,6
Inventories	132,7	137,3	137,3	130,5
Other current assets	26,8	17,1	17,1	29,2
Total assets	450,4	455,5	455,4	449,2
Equity	98,7	81,6	118,7	92,3
Debt	351,8	373,9	336,7	356,9
Total equity and debt	450,5	455,5	455,4	449,2
Net interest bearing debt	245,1	266,1	266,1	247,1



Egersund Fisk AS (27%)

Shareholder structure

- Lerøy Seafood Group ASA 27%
- SalMar AS 27%
- Egersund Fiskeriinvestering AS 9%
- Others 37%
(less than 4% each)

Pelagic activity

- Fish oil, fish meal
- Pelagic fish for consumption
- Ownership in vessels for wild catch

Part ownership acquired in 2001



Egersund Fisk	Q1-05	Q1-04
Turnover	95,5	86,9
EBIT	4,6	1,5
Pre tax profits	3,9	0,9

Agenda



Market glance

Fresh Atlantic Salmon Norway (4-5 kgs) – price development week 01-1997 – week 19-2005 (FHL/NSL)



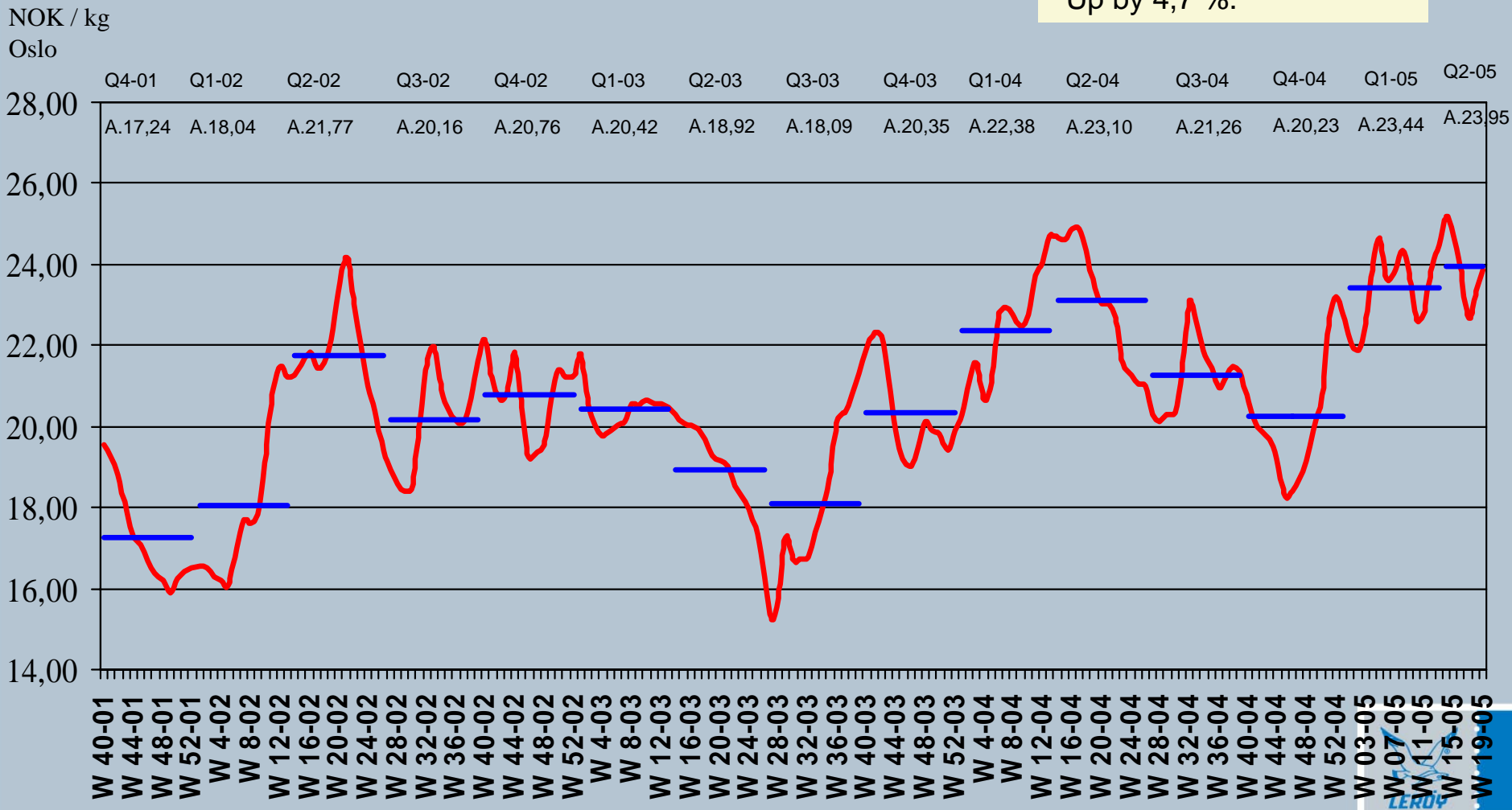
Figures per 10.05.05.

Source: FHL/NSL



Salmon export from Norway as of week 19-05. Fresh atlantic salmon, cross-section, FCA Oslo.

Av. Q1-2004 NOK 22,38
Av. Q1-2005 NOK 23,44
Up by 4,7 %.



Source: FHL/NSL

Market development for Atlantic Salmon from Norway

Q1-2005 vs Q1-2004 (01.01-31.03 2005 vs 2004)

	Volume 2004	Volume 2005	Change	Value 2004	Value 2005	Change
EU	82 708	87 335	6 %	1 821 604	2 013 073	11 %
Japan	9 741	7 847	-19 %	244 971	187 011	-24 %
USA	3 133	2 460	-21 %	87 272	85 542	-2 %
Others	18 147	22 175	22 %	385 456	483 678	25 %
In total	113 729	119 817	5 %	2 539 303	2 769 304	9 %

Volume in tons round weight.

Value in thousand NOK.

Figures per 31.03.05.

Source: NSEC



Atlantic salmon – supply

Supply	Change		Change	
	2004	03-04	2005 E	04-05E
Norway	537 000	6 %	534 500	0 %
Chile	344 900	23 %	394 100	14 %
UK	159 800	-2 %	122 200	-24 %
Canada	89 000	-3 %	95 600	7 %
Faroe Islands	36 800	-22 %	14 600	-60 %
Ireland	12 100	-34 %	17 500	45 %
USA	13 300	-26 %	9 600	-28 %
Others	22 300	12 %	24 900	12 %
In total	1 215 200	6 %	1 213 000	-0,2 %

Figures per 11.05.05

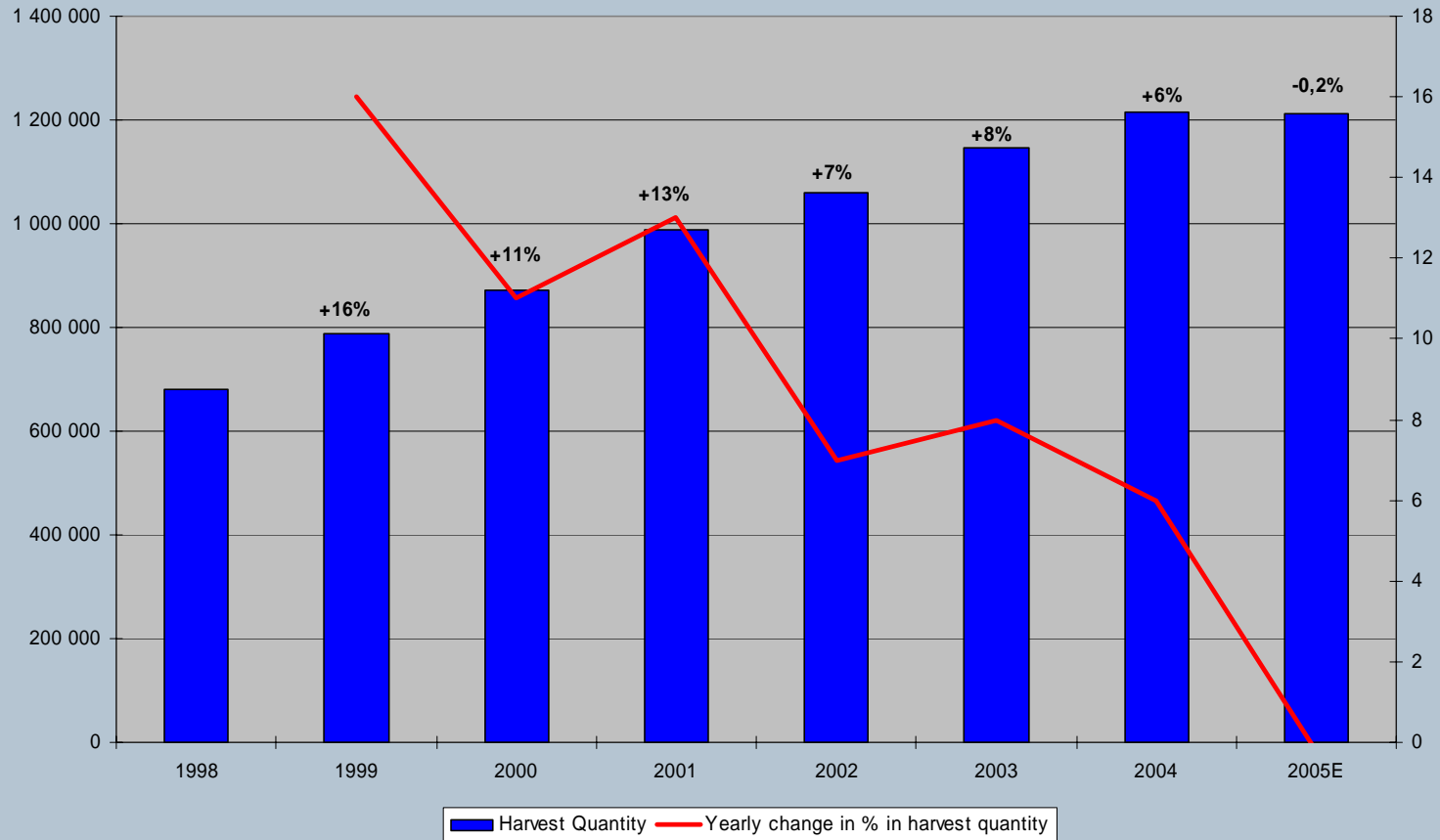
Source: Kontali / SSPO / CE / HL



Harvest quantities Atlantic Salmon World Wide

Volumes in tons

Yearly change in %



Figures per 11.05.05
Source: Kontali / SSPO / CE / HL



Drivers Salmon per 30.04.2005

Norway total export volume of Atlantic Salmon (165.486 mt)	+ 10 %
Norway – EU (volume Atlantic Salmon) (120.301 mt)	+ 9 %
Norway – EU (value Atlantic Salmon) (2.798.641 MNOK)	+ 14 %
Norway – Russia (volume Atlantic Salmon) (16.661 mt)	+ 73 %
Norway - Feed sales Atlantic Salmon Norway (141.986 mt)	+ 4 %
Norway – Biomass of Atlantic Salmon (268.900 mt)	- 6 %

Thank you

